



2009 RevPAR by Segment and country (at September-end, YTD)

HOTELS : RevPAR by segment Sept YTD 2009	Occupancy Rate			Average room rate			RevPAR			
	(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & (reported)	
Upscale and Midscale Europe (in €)	59.0	-7.2	-6.1	96	-8.7	-5.6	57	-18.6	-14.2	-18.6
Economy Europe (in €)	66.2	-6.9	-7.0	57	-0.7	0.9	38	-10.1	-8.7	-10.4
Economy US (in \$)	59.9	-6.4	-6.8	44	-4.3	-4.9	26	-13.6	-14.7	-13.6

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS RevPAR by country Sept YTD 2009		Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
(in local currency)			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	29,809	60.4	-7.0	-7.1	113	-1.8	-2.1	68	-12.0	-12.4	-12.5	
Germany	19,655	58.6	-5.1	-5.3	89	-6.5	-6.9	52	-13.9	-14.6	-13.8	
Netherlands	3,977	61.0	-6.2	-6.2	93	-14.1	-14.1	57	-22.0	-22.0	-22.0	
Belgium	1,801	64.1	-6.8	-6.8	102	-6.2	-6.2	65	-15.1	-15.1	-13.5	
Spain	2,351	52.5	-12.4	-11.3	81	-18.4	-18.1	43	-34.1	-32.4	-28.3	
Italy	3,583	56.7	-2.4	-2.0	105	-10.9	-9.6	60	-14.5	-12.6	-12.2	
UK (in £)	5,432	75.2	-3.3	-3.6	83	-6.8	-8.0	62	-10.7	-12.2	-10.9	

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Sept YTD 2009		Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
(in local currency)			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	41,925	68.3	-4.9	-5.6	54	6.1	5.3	37	-1.0	-2.7	-1.2	
Germany	15,041	64.5	-6.1	-6.2	59	0.3	0.1	38	-8.3	-8.6	-7.4	
Netherlands	2,308	66.4	-9.8	-9.2	80	-3.6	-4.4	53	-16.0	-16.0	-16.0	
Belgium	2,562	69.2	-8.2	-8.2	67	-2.6	-2.6	46	-12.9	-12.9	-12.9	
Spain	4,662	57.2	-16.5	-16.9	54	-4.2	-5.0	31	-25.7	-26.8	-25.7	
Italy	1,550	57.2	-5.8	-5.8	69	-6.5	-6.5	40	-15.1	-15.1	-15.1	
UK (in £)	8,871	67.8	-8.7	-8.0	53	-6.0	-2.7	36	-16.6	-12.8	-16.2	
USA (in \$)	77,596	59.9	-6.4	-6.8	44	-4.3	-4.9	26	-13.6	-14.7	-13.6	

(1) at comparable scope of consolidation and exchange rates.