

Q3 - RevPAR by segment and by country

HOTELS : RevPAR by segment Q3	Occupancy Rate			Average room rate			RevPAR			
	(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & (reported)		
Upscale and Midscale Europe (in €)	63.9	-3.8	-4.0	93	-8.4	-6.7	59	-13.5	-12.2	-13.7
Economy Europe (in €)	70.3	-6.2	-6.3	56	-1.7	-0.4	40	-9.7	-8.5	-10.3
Economy US (in \$)	62.2	-7.6	-8.2	45	-4.7	-5.4	28	-15.1	-16.6	-15.1

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSACLE HOTELS RevPAR by country Q3 (in local currency)	Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
		(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)		
France	29,874	64.7	-4.5	-4.9	108	-3.3	-4.2	70	-9.7	-11.0	-10.8
Germany	19,634	60.5	-5.1	-5.2	86	-8.4	-8.7	52	-15.6	-15.9	-15.5
Netherlands	4,011	65.0	-2.8	-2.8	86	-13.4	-13.4	56	-17.0	-17.0	-16.5
Belgium	1,801	66.7	-6.0	-6.0	92	-7.3	-7.3	61	-15.0	-15.0	-13.6
Spain	2,385	59.6	-6.9	-5.1	75	-16.5	-16.1	45	-25.2	-22.5	-8.2
Italy	3,704	61.8	+0.0	-0.4	110	-10.1	-8.5	68	-10.1	-9.1	-5.9
UK (in £)	5,432	81.0	-0.8	-1.3	80	-8.3	-9.5	65	-9.2	-10.9	-8.9

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Q3 (in local currency)	Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
		(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)		
France	41,890	71.0	-5.2	-5.7	53	3.9	3.3	37	-3.2	-4.3	-3.5
Germany	15,019	70.4	-4.5	-4.6	58	-0.2	-0.6	41	-6.2	-6.8	-6.4
Netherlands	2,410	68.2	-8.5	-8.5	79	-1.9	-1.9	54	-12.8	-12.8	-12.8
Belgium	2,562	74.6	-4.8	-4.8	62	-5.1	-5.1	46	-10.8	-10.8	-10.8
Spain	4,731	60.3	-15.0	-15.6	54	-4.1	-5.5	32	-23.2	-25.1	-23.2
Italy	1,550	62.1	-3.5	-3.5	65	-6.6	-6.6	41	-11.6	-11.6	-11.6
UK (in £)	8,900	71.3	-8.0	-7.8	53	-6.2	-3.0	38	-15.6	-12.5	-14.9
USA (in \$)	77,125	62.2	-7.6	-8.2	45	-4.7	-5.4	28	-15.1	-16.6	-15.1

(1) at comparable scope of consolidation and exchange rates.