

Hotel portfolio by operating structure and brand at June 30, 2009

BRAND	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	17	2,779	6	1,501	10	1,627	87	23,035	6	1,965	126	30,907
PULLMAN	10	2,687	8	2,228	6	1,160	13	4,190	3	623	40	10,888
NOVOTEL	68	11,615	64	12,151	111	18,398	103	22,766	46	5,963	392	70,893
MERCURE	68	7,961	99	15,512	84	12,383	206	30,568	240	20,121	697	86,545
ADAGIO	1	96	3	313	-	-	19	2,744	1	111	24	3,264
SUITEHOTEL	8	1,085	9	1,312	-	-	3	378	6	542	26	3,317
CORALIA CLUB	1	444	-	-	-	-	7	1,837	-	-	8	2,281
AUTRES MARQUES	18	3,089	5	652	1	161	17	2,860	6	822	47	7,584
UPPER AND MIDSCALE	191	29,756	194	33,669	212	33,729	455	88,378	308	30,147	1,360	215,679
ALL SEASONS	3	330	10	738	3	661	9	1,402	35	2,822	60	5,953
IBIS	128	17,270	135	17,296	213	28,369	79	14,410	276	20,501	831	97,846
ETAP HOTEL	66	5,569	58	6,015	76	6,928	5	677	194	14,362	399	33,551
FORMULE 1	201	14,765	94	7,454	10	2,991	11	1,250	45	2,890	361	29,350
ECONOMY	398	37,934	297	31,503	302	38,949	104	17,739	550	40,575	1,651	166,700
MOTEL 6	329	37,260	321	35,699	1	72	-	-	317	23,742	968	96,773
STUDIO 6	12	1,363	28	3,757	-	-	-	-	12	1,059	52	6,179
ECONOMY US	341	38,623	349	39,456	1	72	-	-	329	24,801	1,020	102,952
TOTAL	930	106,313	840	104,628	515	72,750	559	106,117	1,187	95,523	4,031	485,331

Hotel portfolio by operating structure and region at June 30, 2009

	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	309	28,492	135	12,904	242	31,147	53	6,514	675	50,002	1,414	129,059
REST OF EUROPE	193	26,198	303	44,185	216	30,326	74	10,986	103	10,923	889	122,618
NORTH AMERICA	345	39,808	349	39,456	1	72	12	3,665	329	24,801	1,036	107,802
LATIN AMERCA/CARIBBEAN	18	2,410	7	1,150	40	8,066	91	13,118	18	2,105	174	26,849
AFRICA MIDDLE EAST	32	3,514	2	412	7	1,254	92	17,189	8	867	141	23,236
ASIA PACIFIC	33	5,891	44	6,521	9	1,885	237	54,645	54	6,825	377	75,767
TOTAL	930	106,313	840	104,628	515	72,750	559	106,117	1,187	95,523	4,031	485,331

Hotel portfolio by region and brand at June 30, 2009

BRAND	FRANCE		REST OF EUROPE		NORTH AMERICA		LATIN AMERICA CARIBBEAN		AFRICA MIDDLE EAST		ASIA PACIFIC		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	15	1,915	20	4,789	9	2,893	10	1,745	25	5,634	47	13,931	126	30,907
PULLMAN	13	3,378	12	2,824	-	-	-	-	3	757	12	3,929	40	10,888
NOVOTEL	124	16,342	141	26,434	7	1,957	18	2,955	20	4,174	82	19,031	392	70,893
MERCURE	255	23,724	235	31,363	-	-	81	10,628	31	4,547	95	16,283	697	86,545
ADAGIO	21	3,011	3	253	-	-	-	-	-	-	-	-	24	3,264
SUITEHOTEL	18	2,094	6	931	-	-	-	-	2	292	-	-	26	3,317
CORALIA CLUB	1	444	-	-	-	-	1	385	6	1,452	-	-	8	2,281
OTHER BRANDS	5	369	22	3,664	-	-	-	-	2	237	18	3,314	47	7,584
UPPER AND MIDSCALE	452	51,277	439	70,258	16	4,850	110	15,713	89	17,093	254	56,488	1,360	215,679
ALL SEASONS	28	2,318	2	117	-	-	-	-	-	-	30	3,518	60	5,953
IBIS	379	33,403	302	38,398	-	-	54	8,231	28	4,475	68	13,339	831	97,846
ETAP HOTEL	287	22,167	112	11,384	-	-	-	-	-	-	-	-	399	33,551
FORMULE 1	268	19,894	34	2,461	-	-	10	2,905	24	1,668	25	2,422	361	29,350
ECONOMY	962	77,782	450	52,360	-	-	64	11,136	52	6,143	123	19,279	1,651	166,700
MOTEL 6	-	-	-	-	968	96,773	-	-	-	-	-	-	968	96,773
STUDIO 6	-	-	-	-	52	6,179	-	-	-	-	-	-	52	6,179
ECONOMY US	-	-	-	-	1,020	102,952	-	-	-	-	-	-	1,020	102,952
TOTAL	1,414	129,059	889	122,618	1,036	107,802	174	26,849	141	23,236	377	75,767	4,031	485,331