

2009 RevPAR by Segment and country (at June-end, YTD)

HOTELS : RevPAR by segment H1	Occupancy Rate			Average room rate			RevPAR			
	(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & (reported)	
Upscale and Midscale Europe (in €)	56.5	-8.9	-7.3	98	-8.9	-4.7	56	-21.3	-15.3	-21.1
Economy Europe (in €)	64.1	-7.3	-7.4	57	-0.1	1.9	37	-10.4	-8.6	-10.5
Economy US (in \$)	58.7	-5.8	-6.1	43	-4.1	-4.6	25	-12.8	-13.7	-12.8

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS		Nb of rooms	Occupancy Rate			Average room rate			RevPAR		
RevPAR by country H1			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)
(in local currency)											
France	29,993	58.3	-8.2	-8.2	115	-0.9	-0.9	67	-13.2	-13.1	-13.3
Germany	19,666	57.7	-5.1	-5.4	91	-5.4	-5.9	53	-13.1	-14.0	-13.0
Netherlands	3,959	58.9	-7.9	-7.9	97	-14.0	-14.0	57	-24.2	-24.2	-24.5
Belgium	1,801	62.8	-7.1	-7.1	107	-5.6	-5.6	67	-15.2	-15.2	-13.5
Spain	2,333	48.9	-15.3	-14.5	86	-18.6	-18.3	42	-38.0	-36.8	-38.0
Italy	3,522	54.0	-3.6	-2.9	103	-11.6	-10.3	55	-17.1	-14.8	-15.9
UK (in £)	5,432	72.3	-4.6	-4.8	84	-5.9	-7.0	61	-11.5	-12.9	-11.9

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS		Nb of rooms	Occupancy Rate			Average room rate			RevPAR		
RevPAR by country H1			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)
(in local currency)											
France	41,943	66.9	-4.8	-5.5	54	7.3	6.4	36	0.1	-1.8	0.1
Germany	15,052	61.5	-6.9	-7.0	60	0.7	0.6	37	-9.4	-9.7	-8.1
Netherlands	2,256	65.5	-10.5	-9.6	80	-4.4	-5.7	52	-17.7	-17.7	-17.7
Belgium	2,562	66.5	-9.9	-9.9	70	-1.0	-1.0	46	-13.9	-13.9	-13.9
Spain	4,627	55.6	-17.2	-17.7	54	-4.3	-4.7	30	-26.9	-27.8	-26.9
Italy	1,550	54.7	-6.9	-6.9	72	-6.2	-6.2	39	-16.8	-16.8	-16.8
UK (in £)	8,856	66.0	-9.0	-8.0	53	-5.9	-2.6	35	-17.1	-13.0	-16.8
USA (in \$)	77,836	58.7	-5.8	-6.1	43	-4.1	-4.6	25	-12.8	-13.7	-12.8

(1) at comparable scope of consolidation and exchange rates.