

**Hotel portfolio by operating structure and brand at June 30, 2008**

BRAND	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	22	3 158	11	2 541	14	2 482	104	25 910	10	2 146	161	36 237
PULLMAN	7	2 216	5	1 066	2	419	4	1 113	2	302	20	5 116
NOVOTEL	54	7 808	66	12 424	108	17 961	100	22 169	56	8 910	384	69 272
MERCURE	55	5 764	103	15 694	80	11 785	202	30 248	264	24 359	704	87 850
ADAGIO	0	0	1	105	0	0	17	2 514	0	0	18	2 619
SUITEHOTEL	8	1 085	8	1 185	0	0	1	86	4	378	21	2 734
CORALIA CLUB	1	444	0	0	0	0	7	1 837	0	0	8	2 281
AUTRES MARQUES	0	0	5	652	0	0	16	2 545	6	828	27	4 025
<b>UPPER AND MIDSCALE</b>	<b>147</b>	<b>20 475</b>	<b>199</b>	<b>33 667</b>	<b>204</b>	<b>32 647</b>	<b>451</b>	<b>86 422</b>	<b>342</b>	<b>36 923</b>	<b>1 343</b>	<b>210 134</b>
ALL SEASONS	3	330	10	812	2	524	9	1 000	19	1 943	43	4 609
IBIS	112	14 166	135	16 968	204	26 475	70	11 703	269	20 317	790	89 629
ETAP HOTEL	58	4 542	56	5 530	73	6 607	5	677	186	14 194	378	31 550
FORMULE 1	212	15 623	98	7 709	10	2 991	9	931	45	2 894	374	30 148
<b>ECONOMY</b>	<b>385</b>	<b>34 661</b>	<b>299</b>	<b>31 019</b>	<b>289</b>	<b>36 597</b>	<b>93</b>	<b>14 311</b>	<b>519</b>	<b>39 348</b>	<b>1 585</b>	<b>155 936</b>
MOTEL 6	326	36 880	350	38 967	1	72	0	0	241	17 446	918	93 365
STUDIO 6	9	1 001	28	3 757	0	0	0	0	10	891	47	5 649
<b>ECONOMY US</b>	<b>335</b>	<b>37 881</b>	<b>378</b>	<b>42 724</b>	<b>1</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>251</b>	<b>18 337</b>	<b>965</b>	<b>99 014</b>
<b>TOTAL</b>	<b>867</b>	<b>93 017</b>	<b>876</b>	<b>107 410</b>	<b>494</b>	<b>69 316</b>	<b>544</b>	<b>100 733</b>	<b>1 112</b>	<b>94 608</b>	<b>3 893</b>	<b>465 084</b>

**Hotel portfolio by operating structure and region at June 30, 2008**

	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	325	29 543	143	13 546	236	29 988	59	7 377	630	46 562	1 393	127 016
REST OF EUROPE	133	15 340	302	43 238	206	29 106	71	10 466	157	20 831	869	118 981
NORTH AMERICA	339	39 066	378	42 724	1	72	13	3 965	252	18 457	983	104 284
LATIN AMERICA/CARIBBEAN	18	2 351	6	1 006	40	8 134	95	13 813	17	1 944	176	27 248
AFRICA MIDDLE EAST	31	3 256	3	466	6	1 061	93	17 523	8	861	141	23 167
ASIA PACIFIC	21	3 461	44	6 430	5	955	213	47 589	48	5 953	331	64 388
<b>TOTAL</b>	<b>867</b>	<b>93 017</b>	<b>876</b>	<b>107 410</b>	<b>494</b>	<b>69 316</b>	<b>544</b>	<b>100 733</b>	<b>1 112</b>	<b>94 608</b>	<b>3 893</b>	<b>465 084</b>

*Hotel portfolio by region and brand at June 30, 2008*

BRAND	FRANCE		REST OF EUROPE		NORTH AMERICA		LATIN AMERICA CARIBBEAN		AFRICA MIDDLE EAST		ASIA PACIFIC		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	19	2 463	31	6 421	10	3 193	15	2 369	35	7 712	51	14 079	161	36 237
PULLMAN	11	2 805	5	1 198	0	0	0	0	1	274	3	839	20	5 116
NOVOTEL	123	16 234	139	26 075	8	2 077	17	2 776	18	3 682	79	18 428	384	69 272
MERCURE	258	24 105	251	33 825	0	0	80	10 698	34	5 362	81	13 860	704	87 850
ADAGIO	16	2 442	2	177	0	0	0	0	0	0	0	0	18	2 619
SUITEHOTEL	15	1 803	6	931	0	0	0	0	0	0	0	0	21	2 734
CORALIA CLUB	1	444	0	0	0	0	1	385	6	1 452	0	0	8	2 281
OTHER BRANDS	5	369	3	414	0	0	0	0	0	0	19	3 242	27	4 025
<b>UPPER AND MIDSCALE</b>	<b>448</b>	<b>50 665</b>	<b>437</b>	<b>69 041</b>	<b>18</b>	<b>5 270</b>	<b>113</b>	<b>16 228</b>	<b>94</b>	<b>18 482</b>	<b>233</b>	<b>50 448</b>	<b>1 343</b>	<b>210 134</b>
ALL SEASONS	14	1 501	0	0	0	0	0	0	0	0	29	3 108	43	4 609
IBIS	375	32 699	293	37 070	0	0	53	8 115	23	3 017	46	8 728	790	89 629
ETAP HOTEL	275	21 306	103	10 244	0	0	0	0	0	0	0	0	378	31 550
FORMULE 1	281	20 845	36	2 626	0	0	10	2 905	24	1 668	23	2 104	374	30 148
<b>ECONOMY</b>	<b>945</b>	<b>76 351</b>	<b>432</b>	<b>49 940</b>	<b>0</b>	<b>0</b>	<b>63</b>	<b>11 020</b>	<b>47</b>	<b>4 685</b>	<b>98</b>	<b>13 940</b>	<b>1 585</b>	<b>155 936</b>
MOTEL 6	0	0	0	0	918	93 365	0	0	0	0	0	0	918	93 365
STUDIO 6	0	0	0	0	47	5 649	0	0	0	0	0	0	47	5 649
<b>ECONOMY US</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>965</b>	<b>99 014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>965</b>	<b>99 014</b>
<b>TOTAL</b>	<b>1 393</b>	<b>127 016</b>	<b>869</b>	<b>118 981</b>	<b>983</b>	<b>104 284</b>	<b>176</b>	<b>27 248</b>	<b>141</b>	<b>23 167</b>	<b>331</b>	<b>64 388</b>	<b>3 893</b>	<b>465 084</b>