

RevPAR by Segment

HOTELS : RevPAR by segment at at September-end 2007 (YTD)	Occupancy Rate		Average room rate		RevPAR			
	Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
	(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	(reported)	
Upscale and Midscale Europe (in €)	67.4%	+2.0	102	+5.1%	69	+8.3%	+7.8%	+10.5%
Economy Europe (in €)	74.6%	+1.0	54	+4.3%	41	+5.7%	+5.5%	+5.9%
Economy US (in \$)	66.7%	+0.3	48	+1.8%	32	+2.2%	+2.1%	+2.2%

(1) at comparable scope of consolidation and exchange rates.

RevPAR by Country

UPSCALE AND MIDSACLE HOTELS RevPAR by country at at September-end 2007 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	(reported)	
France	30 236	67.3%	+4.0	108	+5.0%	73	+11.7%	+10.1%	+11.2%
Germany	21 209	64.5%	-1.2	90	+15.7%	58	+13.5%	+3.8%	+6.8%
Netherlands	4 278	68.9%	+1.9	112	+1.8%	77	+4.8%	+5.5%	+4.5%
Belgium	2 232	71.3%	+2.9	101	+3.2%	72	+7.6%	+7.6%	+9.0%
Spain	2 259	67.0%	+4.9	99	+3.4%	66	+11.6%	+11.6%	+11.7%
Italy	3 104	63.3%	-1.6	118	+2.6%	75	+0.0%	+2.2%	+0.0%
UK (in £)	5 347	78.3%	+1.5	84	+6.5%	66	+8.6%	+7.0%	+1.2%
USA (in \$)	520	91.9%	+20.4	225	+11.1%	207	+42.8%	+19.4%	+22.6%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country at at September-end 2007 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	(reported)	
France	44 074	74.3%	+0.5	47	+4.0%	35	+4.6%	+4.3%	+4.6%
Germany	15 146	71.7%	-0.2	56	+3.5%	40	+3.3%	+3.1%	+3.6%
Netherlands	2 215	83.7%	+2.7	77	+5.1%	65	+8.6%	+8.5%	+8.6%
Belgium	2 566	77.3%	+1.6	64	+3.0%	50	+5.2%	+7.5%	+5.2%
Spain	3 984	79.0%	+1.3	54	+4.5%	43	+6.3%	+5.8%	+6.3%
Italy	1 436	64.0%	+3.9	73	+0.8%	47	+7.4%	+7.6%	+7.4%
UK (in £)	7 310	77.3%	+3.3	53	+4.9%	41	+9.6%	+11.1%	+9.6%
USA (in \$)	103 551	66.7%	+0.3	48	+1.8%	32	+2.2%	+2.1%	+2.2%

(1) at comparable scope of consolidation and exchange rates.