

RevPAR by segment and country - Q4 2007

HOTELS : RevPAR by segment Q4 2007

	Occupancy rate		Average room rate		RevPAR			
	Subsidiaries (reported) (in %)	(chg in pts)	Subsidiaries (reported) (in %)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	67.8	+3.3	106	+7.2%	72	+12.6%	+11.5%	+12.4%
Economy Europe (in €)	72.2	+2.0	56	+4.1%	40	+7.1%	+7.1%	+7.0%
Economy US (in \$)	61.8	+1.1	44	-5.1%	27	-3.3%	+0.4%	-3.3%

(1) at a comparable scope of consolidation and exchange rates

UPSCALE AND MIDSACLE HOTELS

RevPAR by country Q4 2007 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported) (in %)	(chg in pts)	Subsidiaries (reported) (in %)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	29 683	67.5	+4.5	116	+7.4%	78	+15.1%	+12.8%	+11.6%
Germany	20 601	66.6	+1.6	92	+19.5%	61	+22.5%	+12.9%	+14.8%
Netherlands	4 164	67.3	+2.0	117	+2.9%	79	+6.1%	+7.5%	+5.3%
Belgium	2 126	72.2	+2.2	107	+5.7%	77	+9.0%	+7.9%	+9.8%
Spain	2 259	65.1	+4.6	101	+8.1%	66	+16.3%	+16.3%	+16.3%
Italy	2 901	66.7	+5.1	115	+3.3%	77	+11.8%	+13.4%	+11.8%
UK (in £)	5 342	78.1	+1.1	89	+6.6%	69	+8.1%	+6.8%	-1.8%
USA (in \$)	480	95.2	+17.8	319	+19.5%	303	+47.1%	+19.0%	+20.5%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS

RevPAR by country Q4 2007 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported) (in %)	(chg in pts)	Subsidiaries (reported) (in %)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	43 274	71.1	+1.5	48	+4.3%	34	+6.5%	+5.5%	+6.5%
Germany	15 050	69.9	+0.9	57	+5.7%	40	+7.1%	+7.7%	+6.8%
Netherlands	2 193	77.0	-2.8	78	+5.5%	60	+1.9%	+1.2%	+1.9%
Belgium	2 560	80.6	+3.7	66	+3.9%	53	+8.9%	+9.7%	+8.9%
Spain	4 323	74.9	+2.9	55	+3.8%	41	+8.0%	+5.5%	+8.0%
Italy	1 351	69.2	+10.6	75	+8.3%	52	+27.9%	+30.2%	+27.9%
UK (in £)	7 512	76.6	+2.0	54	+5.5%	42	+8.4%	+9.5%	+8.8%
USA (in \$)	80 092	61.8	+1.1	44	-5.1%	27	-3.3%	+0.4%	-3.3%

(1) at comparable scope of consolidation and exchange rates.