

**HOTELS: RevPAR by segment**  
Q3 2007

	Occupancy Rate		Average room rate		RevPAR			
	Subsidiaries (reported) (in %)	(chg in pts)	subsidiaries (reported) (chg in %)	subsidiaries (reported) (chg in %)	subsidiaries (reported) (chg in %)	subsidiaries (like-for-like (1))	subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	71,7%	+1.9	101	6,0%	72	8,9%	+8,5%	+1.0%
Economy Europe (in €)	80,2%	+1.8	55	4,3%	44	6,7%	+6,5%	+0.7%
Economy US (in \$)	71,3%	+1.7	49	0,0%	35	2,3%	+2,1%	+0.2%

(1) at comparable scope of consolidation and exchange rates

**UPSCALE AND MIDSACLE HOTELS**

RevPAR by country Q3 2007 (in local currency)	Number of rooms	Occupancy rate		Average room rate		RevPAR			
		subsidiaries (reported) (in %)	(chg in pts)	subsidiaries (reported) (chg in %)	subsidiaries (reported) (chg in %)	subsidiaries (like-for-like (1))	subsidiaries & managed (reported)		
France	30 577	+71,6%	4,9	107	+6,2%	77	+14,0%	+12,1%	+12,1%
Germany	20 989	+67,4%	-1,9	88	+17,0%	59	+13,8%	+2,7%	+6,9%
Netherlands	4 232	+71,0%	-0,2	109	+3,2%	77	+2,9%	+4,3%	+2,9%
Belgium	2 233	+75,9%	3,2	93	+4,0%	71	+8,6%	+8,6%	+8,6%
Spain	2 259	+68,3%	2,3	92	+1,8%	63	+5,3%	+5,3%	+5,3%
Italy	3 306	+64,5%	-1,3	125	+4,3%	81	+2,2%	+6,5%	+2,2%
UK (in £)	5 344	+81,7%	0,3	82	+6,4%	67	+6,7%	+5,4%	-1,6%
USA (in \$)	480	+95,9%	21,8	246	+11,8%	236	+44,7%	+16,8%	+23,3%

(1) at comparable scope of consolidation and exchange rates

**ECONOMY HOTELS**

RevPAR by country Q3 2007 (in local currency)	Number of rooms	Occupancy rate		Average room rate		RevPAR			
		subsidiaries (reported) (in %)	(chg in pts)	subsidiaries (reported) (chg in %)	subsidiaries (reported) (chg in %)	subsidiaries (like-for-like (1))	subsidiaries & managed (reported)		
France	43 635	+79,3%	1,6	46	+4,3%	37	+6,5%	+6,2%	+6,4%
Germany	15 064	+77,4%	0,7	56	+3,9%	43	+4,8%	+4,9%	+5,2%
Netherlands	2 215	+88,1%	-0,7	78	+5,8%	69	+5,0%	+5,0%	+5,0%
Belgium	2 560	+83,1%	4,2	62	+3,1%	51	+8,6%	+10,1%	+8,6%
Spain	4 130	+83,4%	-1,0	55	+4,1%	46	+2,8%	+1,2%	+2,8%
Italy	1 436	+67,6%	5,8	72	+4,3%	49	+14,1%	+14,1%	+14,1%
UK (in £)	7 273	+82,8%	3,8	53	+5,1%	44	+10,2%	+10,1%	+9,7%
USA (in \$)	97 625	+71,3%	1,7	49	+0,0%	35	+2,3%	+2,1%	+2,3%

(1) at comparable scope of consolidation and exchange rates