

HOTELS : RevPAR by segment at June-end 2007 (YTD)	Occupancy Rate Subsidiaries (reported)		Average room rate Subsidiaries (reported)		Subsidiaries (reported)		RevPAR	
	(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	Subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	65.3%	+2.1	103	+4.6%	67	+8.0%	+7.4%	+10.7%
Economy Europe (in €)	71.7%	+0.7	54	+4.3%	39	+5.2%	+4.9%	+5.5%
Economy US (in \$)	64.5%	-0.2	47	+2.9%	31	+2.6%	+2.1%	+2.6%

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS RevPAR by country at June-end 2007 (YTD) (in local currency)	Number of rooms	Occupancy Rate Subsidiaries (reported)		Average room rate Subsidiaries (reported)		Subsidiaries (reported)		RevPAR	
		(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	Subsidiaries & managed (reported)	
France	30 062	65.0%	+3.6	109	+4.2%	71	+10.4%	+9.0%	+10.8%
Germany	21 322	63.0%	-0.8	91	+14.9%	57	+13.4%	+4.4%	+6.7%
Netherlands	4 302	67.8%	+3.0	115	+1.1%	78	+5.8%	+6.1%	+5.3%
Belgium	2 232	69.0%	+2.7	105	+2.8%	72	+7.0%	+7.0%	+9.2%
Spain	2 259	66.3%	+6.3	103	+3.9%	68	+14.8%	+14.8%	+14.9%
Italy	3 021	62.1%	-2.2	115	+1.5%	71	-2.0%	-1.0%	-2.0%
UK (in £)	5 349	76.6%	+2.2	84	+6.5%	65	+9.6%	+7.8%	+3.2%
USA (in \$)	540	90.1%	+19.5	216	+9.6%	194	+40.0%	+23.0%	+22.3%

(1) at comparable scope of consolidation and excahange rates.

ECONOMY HOTELS RevPAR by country at June-end 2007 (YTD) (in local currency)	Number of rooms	Occupancy Rate Subsidiaries (reported)		Average room rate Subsidiaries (reported)		Subsidiaries (reported)		RevPAR	
		(in %)	(chg in pts)	(in %)	(chg in %)	(chg in %)	(like-for-like(1))	Subsidiaries & managed (reported)	
France	44 297	71.8%	-0.1	47	+3.8%	33	+3.6%	+3.2%	+3.6%
Germany	15 187	68.8%	-0.6	57	+3.3%	39	+2.4%	+2.1%	+2.8%
Netherlands	2 215	81.5%	+4.4	77	+4.7%	63	+10.6%	+10.6%	+10.6%
Belgium	2 569	74.4%	+0.3	66	+3.0%	49	+3.5%	+6.2%	+3.5%
Spain	3 910	76.7%	+2.4	54	+4.8%	41	+8.2%	+8.6%	+8.2%
Italy	1 436	62.2%	+3.0	74	-1.0%	46	+4.0%	+4.1%	+4.0%
UK (in £)	7 329	74.5%	+3.2	53	+4.8%	39	+9.5%	+11.7%	+9.8%
USA (in \$)	106 563	64.5%	-0.2	47	+2.9%	31	+2.6%	+2.1%	+2.6%

(1) at comparable scope of consolidation and excahange rates.