



Hotels : RevPar by market segment

(as of December 31, 1999)

	Occupancy rate		Average room rate	RevPAR
	(in %)	(ch. in pts)	(ch. in %)	99/98 (ch. in %)
▶ Business and Leisure Europe	65.8%	+0.3	+2.9%	+3.4%
▶ Economy Europe	75.4%	+2.4	+4.0%	+7.4%
▶ Red Roof (in \$)	72.8%	+0.8	+1.4%	+2.6%*
▶ Motel 6 (in \$)	65.0%	+0.4	+5.4%	+6.1%

* + 4.3% since July

Hotels : RevPar by country

(as of December 31, 1999)

(in local currency)	Nb rooms*	Occupancy rate		Average room rate	RevPAR
		(in %)	(ch. in pts)	(ch. in %)	99/98 (ch. in %)
▶ France	72,659	72.0%	+2.3	+ 2.5%	+ 5.9%
▶ Germany	22,039	68.1%	+3.0	+ 0.4%	+ 5.1%
▶ U.K.	5,072	71.1%	- 4.2	+ 1.3%	- 4.3%
▶ The Netherlands	4,721	76.5%	- 3.0	+ 8.3%	+ 4.2%
▶ Belgium	4,547	69.1%	- 0.6	+ 6.6%	+ 5.6%
▶ Hungary	2,858	63.2%	- 0.7	+10.4%	+ 9.3%
▶ Italy	2,814	64.8%	+0.7	+ 2.7%	+ 3.8%
▶ USA Bus. hotels.	3,076	69.6%	+0.7	+ 3.7%	+ 4.7%

* subsidiaries and management contracts