

RevPAR by segment (Q3 2008)

HOTELS : RevPAR by segment Q3	Occupancy Rate Subsidiaries (reported)		Average room rate Subsidiaries (reported)		RevPAR			
	(in %)	(chg in pts)	(in %)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	67,8	-3,8	101	+0,3%	68	-5,1%	+0,1%	-4,4%
Economy Europe (in €)	76,5	-3,7	57	+4,5%	44	-0,3%	+1,0%	-0,4%
Economy US (in \$)	69,8	-2,8	47	+0,0%	33	-3,8%	-4,4%	-3,8%

(1) at comparable scope of consolidation and exchange rates.

RevPAR by segment (September YTD 2008)

HOTELS : RevPAR by segment Sept YTD 2008	Occupancy Rate Subsidiaries (reported)		Average room rate Subsidiaries (reported)		RevPAR			
	(in %)	(chg in pts)	(in %)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	66,2	-1,1	105	+3,3%	70	+1,6%	+3,8%	+0,9%
Economy Europe (in €)	73,2	-1,4	57	+4,8%	42	+2,8%	+3,7%	+2,7%
Economy US (in \$)	66,3	-2,1	46	+0,9%	30	-2,2%	-2,6%	-2,2%

(1) at comparable scope of consolidation and exchange rates.

RevPAR by country (Q3 2008)

UPSCALE AND MIDSACLE HOTELS RevPAR by country Q3 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	29 884	69,2	-2,3	113	+4,5%	78	+1,1%	+0,4%	+2,7%
Germany	20 103	65,6	-1,7	94	+7,0%	62	+4,3%	+4,8%	+4,1%
Netherlands	4 005	67,8	-3,5	99	-1,3%	67	-6,1%	-6,4%	-10,8%
Belgium	1 801	72,7	-3,1	99	+6,0%	72	+1,7%	-2,6%	+0,8%
Spain	2 259	66,6	-1,8	90	-2,9%	60	-5,4%	-5,4%	-5,4%
Italy	3 617	61,8	-2,3	122	-2,5%	75	-5,9%	-1,9%	-6,0%
UK (in £)	5 226	81,7	+0,1	87	+5,5%	71	+5,5%	+3,8%	+3,7%
USA (in \$)	480	93,7	-2,1	258,0	+5,0%	242,0	+2,7%	+2,7%	+1,3%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Q3 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	42 671	76,2	-3,0	51	+8,1%	39	+3,9%	+2,6%	+4,0%
Germany	14 994	75,0	-2,5	58	+4,6%	44	+1,2%	+1,0%	+0,0%
Netherlands	2 209	76,7	-11,4	81	+3,1%	62	-10,2%	-11,8%	-10,2%
Belgium	2 560	79,3	-3,7	65	+5,1%	52	+0,4%	+0,4%	+0,4%
Spain	4 595	75,2	-8,1	56	+2,3%	42	-7,7%	-5,9%	-7,7%
Italy	1 550	65,6	-2,0	70	-2,8%	46	-5,7%	-7,2%	-5,7%
UK (in £)	7 923	79,3	-3,4	56	+6,4%	45	+2,0%	+5,5%	+2,1%
USA (in \$)	79 678	69,8	-2,8	47	+0,0%	33	-3,8%	-4,4%	-3,8%

(1) at comparable scope of consolidation and exchange rates.

RevPAR by country (September YTD 2008)

UPSCALE AND MIDSCALE HOTELS RevPAR by country Sept YTD 2008 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	29 703	67,4	+0,3	115	+5,9%	78	+6,4%	+5,2%	+5,5%
Germany	20 222	63,7	-0,7	96	+6,4%	61	+5,2%	+5,2%	+5,1%
Netherlands	3 983	67,1	-1,9	108	+3,6%	73	+0,7%	+0,7%	-3,8%
Belgium	1 802	70,9	-0,4	108	+7,8%	77	+7,2%	+1,7%	+6,2%
Spain	2 259	65,0	-2,0	100	+0,8%	65	-2,1%	-2,1%	-2,1%
Italy	3 454	59,1	-3,7	118	-0,2%	70	-6,1%	-2,8%	-5,9%
UK (in £)	5 229	78,6	+0,3	89	+5,9%	70	+6,3%	+4,6%	+1,9%
USA (in \$)	480	94,0	+2,2	242,0	+7,5%	228,0	+10,0%	+4,2%	+5,4%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Sept YTD 2008 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	43 233	73,2	-1,2	51	+7,2%	37	+5,5%	+4,2%	+5,6%
Germany	15 060	70,6	-1,1	59	+5,0%	42	+3,4%	+3,4%	+2,3%
Netherlands	2 171	76,2	-7,5	83	+7,0%	63	-2,6%	-4,4%	-2,6%
Belgium	2 560	77,4	+0,1	69	+6,4%	53	+6,6%	+6,3%	+6,6%
Spain	4 457	73,6	-5,4	57	+4,3%	42	-2,8%	-2,6%	-2,8%
Italy	1 550	63,0	-1,0	74	+1,3%	47	-0,3%	+0,1%	-0,3%
UK (in £)	7 743	76,4	-0,9	56	+6,3%	43	+5,1%	+6,8%	+5,1%
USA (in \$)	79 886	66,3	-2,1	46	+0,9%	30	-2,2%	-2,6%	-2,2%

(1) at comparable scope of consolidation and exchange rates.