

Fourth Quarter 2008 RevPAR by Segment and country

HOTELS : RevPAR by segment Q4	Occupancy Rate			Average room rate			RevPAR			
	Subsidiaries (reported)		Subsidiaries (L/L) ⁽¹⁾	Subsidiaries (reported)		Subsidiaries (L/L) ⁽¹⁾	Subsidiaries (reported)		Subsidiaries (L/L) ⁽¹⁾	Subsidiaries & managed
	(in %)	(chg in pts)	(chg in pts)	(chg in %)	(chg in %)	(chg in %)	(chg in %)	(chg in %)	(reported)	
Upscale and Midscale Europe (in €)	60.8	-6.7	-5.0	104	-1.7	1.6	63	-11.5 ⁽²⁾	-5.8 ⁽²⁾	-11.1
Economy Europe (in €)	67.2	-5.0	-5.0	58	3.7	5.5	39	-3.4	-1.7	-3.6
Economy US (in \$)	58.6	-3.2	-3.5	43	-1.1	-1.8	25	-6.2	-7.4	-6.2

(1) at comparable scope of consolidation and exchange rates.

(2) impacted by Orbis integration

UPSCALE AND MIDSACLE HOTELS RevPAR by country Q4 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)	(chg in %)	(chg in %)	(like-for-like ⁽¹⁾)	(reported)	
France	29 289	62.3	-5.0	120	3.2	75	-4.5	-4.2	-3.8
Germany	19 845	63.8	-2.8	94	2.7	60	-1.6	-3.1	-1.5
Netherlands	4 005	60.3	-6.9	107	-1.1	65	-11.2	-11.5	-15.6
Belgium	1 802	71.7	-0.6	108	1.6	78	0.8	-5.7	0.0
Spain	2 259	54.2	-10.9	92	-8.5	50	-23.8	-23.8	-23.8
Italy	3 462	57.1	-3.5	110	-5.3	63	-10.7	-8.6	-10.7
UK (in £)	5 432	74.0	-4.1	89	0.4	66	-4.8	-6.5	-6.7
USA (in \$)	480	84.3	-10.9	319	0.3	269	-11.2	-11.2	-6.5

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Q4 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)	(chg in %)	(chg in %)	(like-for-like ⁽¹⁾)	(reported)	
France	42 249	67.9	-3.3	53	8.8	36	3.8	2.0	3.8
Germany	14 945	67.3	-2.7	59	3.9	40	-0.1	-0.1	0.1
Netherlands	2 316	67.0	-10.0	81	4.3	54	-9.2	-9.9	-9.2
Belgium	2 561	75.9	-4.6	70	6.0	53	-0.1	-0.1	-0.1
Spain	4 595	60.5	-14.4	55	1.4	34	-18.1	-19.4	-18.1
Italy	1 550	57.1	-5.9	70	-6.6	40	-15.4	-15.3	-15.4
UK (in £)	8 632	68.6	-7.9	55	1.7	38	-8.8	-3.0	-9.3
USA (in \$)	80 152	58.6	-3.2	43	-1.1	25	-6.2	-7.4	-6.2

(1) at comparable scope of consolidation and exchange rates.