



Revpar by segment

HOTELS : RevPAR by segment at September-end 2005 (YTD)	Occupancy Rate (reported)		Average room rate (reported)		RevPAR			
	(in %)	(var in pts)		(var in %)	subsidiaries reported basis	subsidiaries reported basis	subsidiaries like-for-like basis(1)	subsidiaries & managed reported basis
Upscale and Midscale Europe	63.6%	-0.7	93	2.5%	59	1.4%	2.2%	0.7%
Economy Europe	73.7%	-0.4	49	3.8%	36	3.2%	3.5%	3.4%
Economy US (in USD)	67.0%	+1.0	44	3.9%	30	5.5%	5.3%	5.5%

(1) at comparable scope



Revpar by country

UPSCALE AND MIDSCALE HOTELS RevPAR by country at Septembre-end 2005 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		(reported)		(reported)		subsidiaries	subsidiaries	subsidiaries	subsidiaries & managed
		(in %)	(var in pts)	(var in %)	reported basis	reported basis	like-for-like basis(1)	reported basis	
France	30 967	62.0%	-1.1	100	3.9%	62	2.1%	2.4%	2.8%
Germany	13 554	61.1%	+0.3	72	0.1%	44	0.6%	0.2%	4.5%
Netherlands	3 698	66.4%	+1.4	100	1.6%	67	3.8%	3.8%	4.1%
Belgium	2 230	66.8%	-3.3	96	3.5%	64	-1.3%	-1.3%	0.3%
Spain	1 993	62.8%	-1.0	96	-4.6%	60	-6.1%	2.9%	-10.0%
Italy	3 080	60.8%	+2.6	113	-1.8%	69	2.5%	4.6%	2.5%
UK (in £)	5 112	73.0%	-2.2	76	6.6%	55	3.5%	5.8%	4.1%
USA (in \$)	3 449	74.5%	+2.2	171	13.0%	127	16.4%	16.4%	16.2%

ECONOMY HOTELS RevPAR by country at Setembre-end 2005 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		(reported)		(reported)		subsidiaries	subsidiaries	subsidiaries	subsidiaries & managed
		(in %)	(var in pts)	(var in %)	reported basis	reported basis	like-for-like basis(1)	reported basis	
France	44 536	75.1%	-0.7	42	4.4%	32	3.4%	3.5%	3.4%
Germany	15 054	71.5%	+0.6	51	0.8%	36	1.7%	1.7%	2.1%
Netherlands	2 215	74.4%	-1.0	69	1.9%	52	0.5%	3.5%	0.5%
Belgium	2 474	75.4%	+1.3	60	0.1%	45	1.9%	1.9%	1.9%
Spain	3 315	74.1%	-2.3	49	6.7%	36	3.5%	8.8%	3.5%
Italy	1 189	58.8%	+5.6	72	-11.1%	42	-1.8%	1.6%	-1.8%
UK (in £)	6 103	75.0%	-0.8	48	5.2%	36	4.1%	5.0%	3.6%
USA (in \$)	109 252	67.0%	+1.0	44	3.9%	30	5.5%	5.3%	5.5%

(1) at comparable scope