

RevPAR by segment

HOTELS : RevPAR by segment at at March 2008 (YTD)	Occupancy Rate		Average room rate		RevPAR			
	Subsidiaries (reported) (in %)	(chg in pts)	Subsidiaries (reported)	(chg in %)	Subsidiaries (reported) (chg in %)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
Upscale and Midscale Europe (in €)	59.5%	-0.4	105	+3.0%	63	+2.3%	+2.7%	+0.6%
Economy Europe (in €)	66.3%	-0.4	56	+3.7%	37	+3.1%	+3.6%	+3.0%
Economy US (in \$) (2)	61.9%	-1.4	44	+1.2%	27	-1.0%	-1.3%	-1.0%

(1) at comparable scope of consolidation and exchange rates.

(2) Excluding Red Roof Inn

RevPAR by country

UPSCALE AND MIDSACLE HOTELS RevPAR by country at at March 2008 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	29 019	60.8%	+2.0	115	+5.1%	70	+8.8%	+7.4%	+5.4%
Germany	20 376	57.8%	-3.4	94	+3.2%	54	-2.6%	-3.2%	-2.5%
Netherlands	4 118	57.5%	-2.4	113	+0.9%	65	-3.1%	-1.8%	-3.1%
Belgium	1 802	63.4%	+2.1	111	+4.1%	71	+7.7%	+0.9%	+6.8%
Spain	2 259	57.9%	-2.6	109	+4.0%	63	-0.4%	-0.4%	-0.4%
Italy	3 190	52.1%	-2.8	107	-0.8%	56	-5.8%	-3.7%	-5.8%
UK (in £)	5 234	73.7%	-0.6	88	+4.3%	65	+3.5%	+2.0%	-4.0%
USA (in \$)	480	93.2%	+6.8	203	+10.7%	189	+19.4%	+5.2%	+6.2%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country at at March 2008 (YTD) (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)	(chg in %)		(chg in %)		(like-for-like(1))	(reported)
France	43 729	66.9%	+0.2	50	+5.1%	33	+5.4%	+4.1%	+5.5%
Germany	15 129	63.4%	-2.6	59	+3.4%	38	-0.7%	-0.5%	-1.3%
Netherlands	2 150	67.9%	-4.4	77	+8.4%	52	+1.8%	-0.1%	+1.8%
Belgium	2 560	69.2%	+2.3	69	+5.0%	48	+8.5%	+7.6%	+8.5%
Spain	4 323	69.4%	-2.7	57	+5.9%	39	+1.9%	+0.4%	+1.9%
Italy	1 536	52.0%	-0.6	80	+4.5%	42	+3.3%	+6.1%	+3.3%
UK (in £)	7 616	71.4%	-0.2	55	+5.6%	39	+5.3%	+5.6%	+5.5%
USA (in \$) (2)	80 039	61.9%	-1.4	44	+1.2%	27	-1.0%	-1.3%	-1.0%

(1) at comparable scope of consolidation and exchange rates.

(2) Excluding Red Roof Inn