

Hotel portfolio - Geographical breakdown as of December 31, 2001

	France		Europe (excl. France)		North America		Latin America		Africa Middle-East		Asia Pacific		Total	
	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms
Sofitel	41	6 954	31	5 519	8	2 632	11	2 032	21	4 069	39	8 411	151	29 617
Novotel	125	15 947	113	18 930	6	1 834	14	1 884	13	2 160	70	17 125	341	57 880
Mercure	296	27 277	174	22 130			83	8 814	23	2 988	79	11 218	655	72 427
Ibis	327	28 877	210	25 395			15	1 871	12	1 357	19	3 371	583	60 871
Etap Hotel	172	12 722	63	5 048							1	120	236	17 890
Formule 1	284	21 179	42	3 020			1	300	24	1 667	12	993	363	27 159
Red Roof					360	39 563							360	39 563
Motel 6					852	90 276							852	90 276
Other	16	1 835	42	7 295	1	242			23	3 348	31	7 366	113	20 086
Total	1 261	114 791	675	87 337	1 227	134 547	124	14 901	116	15 589	251	48 604	3 654	415 769
Total in %	35%	28%	18%	21%	34%	32%	3%	4%	3%	4%	7%	11%	100%	100%

Hotel portfolio - Type of operation as of December 31, 2001

	Owned		Leased		Managed		Franchised		Total	
	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms	Number of hotels	Number of rooms
Sofitel	26	3 849	39	8 877	77	14 538	9	2 353	151	29 617
Novotel	65	9 324	142	21 368	95	21 495	39	5 693	341	57 880
Mercure	63	7 414	198	25 835	219	25 015	175	14 163	655	72 427
Ibis	139	15 278	210	25 879	54	6 858	180	12 856	583	60 871
Etap Hotel	72	5 224	85	6 774	6	559	73	5 333	236	17 890
Formule 1	218	15 948	131	10 255	3	231	11	725	363	27 159
Red Roof	102	12 294	158	18 040			100	9 229	360	39 563
Motel 6	229	25 546	492	56 019	1	59	130	8 652	852	90 276
Other	7	1 473	10	1 411	57	10 501	39	6 701	113	20 086
Total	921	96 350	1 465	174 458	512	79 256	756	65 705	3 654	415 769
Total in %	25%	23%	40%	42%	14%	19%	21%	16%	100%	100%