



# ACCOR HOTELS - PORTFOLIO -

December 31, 2000

	FRANCE				EUROPE (excl. France)				NORTH AMERICA				LATIN AMERICA (incl. DOM - TOM)				AFRICA - MIDDLE EAST (incl. DOM - TOM)				ASIA - PACIFIC (Incl. DOM - TOM)				TOTAL			
	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T
<b>SOFITEL</b>																												
Hotels	22	11	3	<b>36</b>	17	10	3	<b>30</b>	7	2	0	<b>9</b>	5	10	1	<b>16</b>	2	28	0	<b>30</b>	4	19	0	<b>23</b>	57	80	7	<b>144</b>
Rooms	4 787	1 393	307	<b>6 487</b>	2 439	1 314	907	<b>4 660</b>	2 332	444	0	<b>2 776</b>	1 148	1 300	60	<b>2 508</b>	458	5 477	0	<b>5 935</b>	398	4 187	0	<b>4 585</b>	11 562	14 115	1 274	<b>26 951</b>
<b>NOVOTEL</b>																												
Hotels	84	11	21	<b>116</b>	90	7	7	<b>104</b>	6	3	0	<b>9</b>	9	7	2	<b>18</b>	3	20	0	<b>23</b>	0	58	1	<b>59</b>	192	106	31	<b>329</b>
Rooms	10 273	1 549	2 286	<b>14 108</b>	14 073	1 536	1 099	<b>16 708</b>	1 652	748	0	<b>2 400</b>	1 390	1 303	169	<b>2 862</b>	636	3 037	0	<b>3 673</b>	0	12 524	213	<b>12 737</b>	28 024	20 697	3 767	<b>52 488</b>
<b>MERCURE</b>																												
Hotels	122	53	115	<b>290</b>	109	21	37	<b>167</b>	0	0	0	<b>0</b>	2	72	3	<b>77</b>	8	26	0	<b>34</b>	0	66	6	<b>72</b>	241	238	161	<b>640</b>
Rooms	14 266	3 591	8 373	<b>26 230</b>	14 996	2 746	3 257	<b>20 999</b>	0	0	0	<b>0</b>	248	6 940	351	<b>7 539</b>	897	4 060	0	<b>4 957</b>	0	8 524	561	<b>9 085</b>	30 407	25 861	12 542	<b>68 810</b>
<b>CORALIA CLUB</b>																												
Hotels	0	0	0	<b>0</b>	0	1	0	<b>1</b>	0	0	0	<b>0</b>	1	2	0	<b>3</b>	5	6	0	<b>11</b>	0	0	0	<b>0</b>	6	9	0	<b>15</b>
Rooms	0	0	0	<b>0</b>	0	296	0	<b>296</b>	0	0	0	<b>0</b>	77	585	0	<b>662</b>	1 044	1 353	0	<b>2 397</b>	0	0	0	<b>0</b>	1 121	2 234	0	<b>3 355</b>
<b>SUITEHOTEL</b>																												
Hotels	2	0	0	<b>2</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	2	0	0	<b>2</b>
Rooms	239	0	0	<b>239</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	239	0	0	<b>239</b>
<b>IBIS</b>																												
Hotels	145	16	148	<b>309</b>	161	14	17	<b>192</b>	0	0	0	<b>0</b>	6	3	0	<b>9</b>	3	7	0	<b>10</b>	0	18	0	<b>18</b>	315	58	165	<b>538</b>
Rooms	15 505	1 315	10 652	<b>27 472</b>	19 700	2 040	1 238	<b>22 978</b>	0	0	0	<b>0</b>	666	497	0	<b>1 163</b>	481	667	0	<b>1 148</b>	0	3 085	0	<b>3 085</b>	36 352	7 604	11 890	<b>55 846</b>
<b>ETAP</b>																												
Hotels	89	4	53	<b>146</b>	61	1	0	<b>62</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	1	0	<b>1</b>	0	0	0	<b>0</b>	150	6	53	<b>209</b>
Rooms	6 666	248	3 762	<b>10 676</b>	4 802	160	0	<b>4 962</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	120	0	<b>120</b>	0	0	0	<b>0</b>	11 468	528	3 762	<b>15 758</b>
<b>F 1</b>																												
Hotels	276	0	7	<b>283</b>	37	1	0	<b>38</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	20	0	3	<b>23</b>	0	8	0	<b>8</b>	333	9	10	<b>352</b>
Rooms	20 260	0	463	<b>20 723</b>	2 689	68	0	<b>2 757</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	1 381	0	216	<b>1 597</b>	0	652	0	<b>652</b>	24 330	720	679	<b>25 729</b>
<b>M 6 + Studio 6</b>																												
Hotels	0	0	0	<b>0</b>	0	0	0	<b>0</b>	705	2	107	<b>814</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	705	2	107	<b>814</b>
Rooms	0	0	0	<b>0</b>	0	0	0	<b>0</b>	79 044	117	7 277	<b>86 438</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	79 044	117	7 277	<b>86 438</b>
<b>Red Roof</b>																												
Hotels	0	0	0	<b>0</b>	0	0	0	<b>0</b>	263	0	88	<b>351</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	263	0	88	<b>351</b>
Rooms	0	0	0	<b>0</b>	0	0	0	<b>0</b>	30 520	0	8 432	<b>38 952</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	0	0	0	<b>0</b>	30 520	0	8 432	<b>38 952</b>
<b>Other Brands</b>																												
Hotels	13	5	0	<b>18</b>	4	1	49	<b>54</b>	2	0	0	<b>2</b>	1	0	0	<b>1</b>	1	12	1	<b>14</b>	0	5	0	<b>5</b>	21	23	50	<b>94</b>
Rooms	1 899	250	0	<b>2 149</b>	899	263	9 171	<b>10 333</b>	442	0	0	<b>442</b>	195	0	0	<b>195</b>	56	1 179	23	<b>1 258</b>	0	494	0	<b>494</b>	3 491	2 186	9 194	<b>14 871</b>
<b>TOTAL</b>																												
Hotels	753	100	347	<b>1 200</b>	479	56	113	<b>648</b>	983	7	195	<b>1 185</b>	24	94	6	<b>124</b>	42	100	4	<b>146</b>	4	174	7	<b>185</b>	2 285	531	672	<b>3 488</b>
Rooms	73 895	8 346	25 843	<b>108 084</b>	59 598	8 423	15 672	<b>83 693</b>	113 990	1 309	15 709	<b>131 008</b>	3 724	10 625	580	<b>14 929</b>	4 953	15 893	239	<b>21 085</b>	398	29 466	774	<b>30 638</b>	256 558	74 062	58 817	<b>389 437</b>

\*O/L = Owned and Leased