



# ACCOR HOTELS - PORTFOLIO -

December 31, 1999

	FRANCE				EUROPE (excl. France)				NORTH AMERICA				LATIN AMERICA (incl. DOM - TOM)				AFRICA - MIDDLE EAST (incl. DOM - TOM)				ASIA - PACIFIC (incl. DOM - TOM)				TOTAL			
	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T	O/L*	Man	Fr	T
<b>SOFITEL</b>																												
Hotels	21	11	3	<b>35</b>	16	10	3	<b>29</b>	5	2		<b>7</b>	3	11		<b>14</b>	3	24		<b>27</b>	4	19		<b>23</b>	52	77	6	<b>135</b>
Rooms	4 029	1 394	307	<b>5 730</b>	2 278	1 314	907	<b>4 499</b>	1 527	444		<b>1 971</b>	546	1 342		<b>1 888</b>	592	5 023		<b>5 615</b>	398	4 085		<b>4 483</b>	9 370	13 602	1 214	<b>24 186</b>
<b>NOVOTEL</b>																												
Hotels	83	12	20	<b>115</b>	88	5	8	<b>101</b>	6	3		<b>9</b>	11	4	2	<b>17</b>	2	21		<b>23</b>		52	1	<b>53</b>	190	97	31	<b>318</b>
Rooms	10 001	1 803	2 182	<b>13 986</b>	13 720	1 188	1 240	<b>16 148</b>	1 646	748		<b>2 394</b>	1 538	340	169	<b>2 047</b>	431	2 921		<b>3 352</b>		11 074	213	<b>11 287</b>	27 336	18 074	3 804	<b>49 214</b>
<b>MERCURE</b>																												
Hotels	121	55	118	<b>294</b>	83	16	30	<b>129</b>					2	58	5	<b>65</b>	6	22		<b>28</b>		43	3	<b>46</b>	212	194	156	<b>562</b>
Rooms	14 765	3 773	8 685	<b>27 223</b>	12 054	2 165	2 730	<b>16 949</b>					226	4 976	451	<b>5 653</b>	925	3 606		<b>4 531</b>		5 604	276	<b>5 880</b>	27 970	20 124	12 142	<b>60 236</b>
<b>SUITEHOTEL</b>																												
Hotels	1			<b>1</b>																					1			<b>1</b>
Rooms	73			<b>73</b>																					73			<b>73</b>
<b>IBIS</b>																												
Hotels	145	16	144	<b>305</b>	131	13	20	<b>164</b>					5	3		<b>8</b>	3	7		<b>10</b>		15		<b>15</b>	284	54	164	<b>502</b>
Rooms	15 519	1 307	10 301	<b>27 127</b>	16 221	1 885	1 558	<b>19 664</b>					558	496		<b>1 054</b>	481	669		<b>1 150</b>		2 435		<b>2 435</b>	32 779	6 792	11 859	<b>51 430</b>
<b>ETAP</b>																												
Hotels	79	5	42	<b>126</b>	56			<b>56</b>									17	3		<b>20</b>					152	5	45	<b>202</b>
Rooms	5 542	326	3 140	<b>9 008</b>	4 449			<b>4 449</b>									1 166	216		<b>1 382</b>					11 157	326	3 356	<b>14 839</b>
<b>F 1</b>																												
Hotels	274		7	<b>281</b>	33			<b>33</b>									3			<b>3</b>		5		<b>5</b>	310	5	7	<b>322</b>
Rooms	19 991		464	<b>20 455</b>	2 354			<b>2 354</b>									215			<b>215</b>		436		<b>436</b>	22 560	436	464	<b>23 460</b>
<b>M 6</b>																												
Hotels									720	2	86	<b>808</b>													720	2	86	<b>808</b>
Rooms									80 622	117	5 489	<b>86 228</b>													80 622	117	5 489	<b>86 228</b>
<b>Red Roof</b>																												
Hotels									258		72	<b>330</b>													258		72	<b>330</b>
Rooms									29 904		7 421	<b>37 325</b>													29 904		7 421	<b>37 325</b>
<b>Other brands</b>																												
Hotels	13	5		<b>18</b>	7	1		<b>8</b>	2			<b>2</b>	1	2		<b>3</b>	8	7		<b>15</b>		7	1	<b>8</b>	31	22	1	<b>54</b>
Rooms	1 313	328		<b>1 641</b>	1 308	296		<b>1 604</b>	442			<b>442</b>	195	585		<b>780</b>	1 602	587		<b>2 189</b>		680	325	<b>1 005</b>	4 860	2 476	325	<b>7 661</b>
<b>TOTAL</b>																												
Hotels	737	104	334	<b>1 175</b>	414	45	61	<b>520</b>	991	7	158	<b>1 156</b>	22	78	7	<b>107</b>	42	81	3	<b>126</b>	4	141	5	<b>150</b>	2 210	456	568	<b>3 234</b>
Rooms	71 233	8 931	25 079	<b>105 243</b>	52 384	6 848	6 435	<b>65 667</b>	114 141	1 309	12 910	<b>128 360</b>	3 063	7 739	620	<b>11 422</b>	5 412	12 806	216	<b>18 434</b>	398	24 314	814	<b>25 526</b>	246 631	61 947	46 074	<b>354 652</b>

\*O/L = Owned and Leased