

**HOTELS : RevPAR by segment
at September-end 2006 (YTD)**

	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
	(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
Upscale and Midscale Europe	65,4%	2,0	98	4,8%	64	8,2%	7,5%	8,4%
Economy Europe	73,5%	-0,2	52	6,2%	38	6,0%	5,3%	5,7%
Economy US (in \$)	66,4%	-0,6	47	6,4%	31	5,4%	5,1%	5,4%

(1) at comparable scope of currency and perimeter

UPSCALE AND MIDSCALE HOTELS		Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
RevPAR by country at September-end 2006 (YTD)			(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
(in local currency)										
France	30 418	63,2%	1,2	104	2,5%	66	4,5%	4,0%	4,8%	
Germany	13 619	65,7%	5,1	78	8,7%	51	17,9%	16,3%	15,3%	
Netherlands	3 696	67,0%	0,5	110	10,0%	74	10,9%	10,9%	10,8%	
Belgium	2 230	68,4%	1,6	97	1,6%	67	4,0%	4,0%	7,4%	
Spain	2 253	62,0%	-0,9	96	1,0%	59	-0,3%	13,3%	-1,2%	
Italy	3 086	64,8%	4,0	115	1,7%	75	8,4%	8,4%	8,4%	
UK (in £)	5 163	76,8%	3,8	79	4,0%	60	9,5%	9,6%	9,6%	
USA (in \$)	2 352	71,4%	-3,1	203	18,8%	145	13,9%	10,7%	12,0%	

(1) at comparable scope of currency and perimeter

ECONOMY HOTELS		Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
RevPAR by country at September-end 2006 (YTD)			(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
(in local currency)										
France	44 295	73,9%	-1,2	45	5,3%	33	3,6%	3,5%	3,6%	
Germany	15 324	71,8%	0,3	54	7,0%	39	7,4%	7,4%	7,9%	
Netherlands	2 215	81,0%	6,6	74	6,0%	60	15,4%	15,4%	15,4%	
Belgium	2 477	75,7%	0,3	62	3,9%	47	4,3%	4,3%	4,3%	
Spain	3 623	77,7%	3,6	52	6,1%	40	11,3%	10,7%	11,3%	
Italy	1 340	59,5%	0,7	73	1,2%	43	2,4%	5,3%	2,4%	
UK (in £)	6 740	74,0%	-1,0	50	5,2%	37	3,8%	4,9%	4,3%	
USA (in \$)	107 870	66,4%	-0,6	47	6,4%	31	5,4%	5,1%	5,4%	

(1) at comparable scope of currency and perimeter