

**HOTELS : RevPAR by segment  
at June-end 2006 (YTD)**

	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
	(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
Upscale and Midscale Europe	63,2%	+1,5	99	4,8%	62	7,3%	6,4%	7,5%
Economy Europe	71,0%	-0,4	52	6,2%	37	5,7%	4,9%	5,5%
Economy US (in \$)	64,7%	-0,2	46	6,6%	30	6,3%	6,0%	6,3%

(1) at comparable scope of currency and perimeter

**UPSCALE AND MIDSACLE HOTELS**

RevPAR by country at June-end 2006 (YTD)

(in local currency)

	Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
		(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
France	30 395	61,4%	0,5	105	2,2%	64	3,1%	2,9%	3,0%
Germany	13 623	63,8%	5,0	79	8,6%	50	17,7%	15,4%	15,2%
Netherlands	3 696	64,8%	0,1	113	12,1%	73	12,3%	12,3%	11,6%
Belgium	2 230	66,2%	0,4	102	2,8%	67	3,4%	3,4%	6,6%
Spain	2 250	60,0%	-2,2	99	3,6%	59	0,0%	11,8%	-0,2%
Italy	3 023	64,3%	4,3	113	0,2%	73	7,3%	7,3%	7,3%
UK ( in £)	5 146	74,4%	2,5	79	3,5%	59	7,1%	7,4%	7,3%
USA (in \$)	2 626	70,5%	-3,8	197	16,0%	139	10,0%	9,5%	10,7%

(1) at comparable scope of currency and perimeter

**ECONOMY HOTELS**

RevPAR by country at June-end 2006 (YTD)

(in local currency)

	Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
		(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
France	44 353	71,9%	-1,4	45	5,4%	32	3,4%	3,2%	3,4%
Germany	15 259	69,3%	1,1	55	7,1%	38	8,9%	8,6%	9,1%
Netherlands	2 215	77,1%	6,0	73	6,3%	57	15,3%	15,3%	15,3%
Belgium	2 477	74,0%	0,4	64	4,9%	47	5,5%	5,5%	5,5%
Spain	3 623	74,3%	2,5	51	6,4%	38	10,2%	9,7%	10,2%
Italy	1 317	58,2%	0,3	75	1,3%	44	1,9%	5,4%	1,9%
UK ( in £)	6 632	71,4%	-3,2	50	5,0%	36	0,5%	0,8%	0,9%
USA (in \$)	107 970	64,7%	-0,2	46	6,6%	30	6,3%	6,0%	6,3%

(1) at comparable scope of currency and perimeter