

HOTELS : RevPAR by segment at December-end 2006 (YTD)	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
	(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
Upscale and Midscale Europe (in €)	65.3%	+2.3	98	+5.0%	64	+8.7%	+8.0%	+9.0%
Economy Europe (in €)	72.7%	+0.2	53	+6.1%	38	+6.5%	+5.7%	+6.2%
Economy US (in \$)	64.9%	-0.9	47	+6.3%	31	+4.8%	+4.5%	+4.8%

(1) at comparable scope of currency and perimeter

UPSCALE AND MIDSACLE HOTELS RevPAR by country at December-end 2006 (YTD) (in local currency)	Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
		(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
France	30 047	63.1%	+1.7	104	+3.1%	66	+5.9%	+5.4%	+6.5%
Germany	13 459	65.9%	+4.7	77	+7.9%	51	+16.1%	+14.3%	+13.6%
Netherlands	3 692	66.5%	+1.0	111	+9.0%	74	+10.7%	+10.6%	+10.8%
Belgium	2 231	68.8%	+1.9	98	+2.4%	68	+5.2%	+5.2%	+8.1%
Spain	2 254	61.7%	+0.5	95	+0.7%	59	+1.6%	+12.7%	+1.1%
Italy	3 064	64.0%	+3.0	115	+2.0%	73	+7.0%	+7.0%	+7.0%
UK (in £)	5 223	76.9%	+3.9	80	+4.3%	61	+9.8%	+9.9%	+10.0%
USA (in \$)	2 213	72.7%	-1.0	217	+21.9%	158	+20.2%	+14.6%	+14.4%

(1) at comparable scope of currency and perimeter

ECONOMY HOTELS RevPAR by country at December-end 2006 (YTD) (in local currency)	Number of rooms	Occupancy Rate subsidiaries (reported)		Average room rate subsidiaries (reported)		RevPAR			
		(in %)	(var in pts)	(var in %)		subsidiaries (reported basis)	subsidiaries (reported basis)	subsidiaries (like-for-like basis(1))	subsidiaries & managed (reported basis)
France	44 209	72.8%	-0.7	45	+5.5%	33	+4.4%	+4.1%	+4.4%
Germany	15 284	71.1%	+0.0	54	+6.6%	38	+6.6%	+6.5%	+7.0%
Netherlands	2 215	80.7%	+6.5	74	+6.1%	59	+15.3%	+15.3%	+15.3%
Belgium	2 477	76.0%	+0.7	63	+4.2%	48	+5.1%	+5.1%	+5.1%
Spain	3 642	76.2%	+3.7	52	+5.9%	40	+11.2%	+11.0%	+11.2%
Italy	1 364	59.3%	+1.7	72	+1.0%	43	+4.0%	+6.1%	+4.0%
UK (in £)	6 824	74.1%	+0.3	51	+4.5%	37	+4.9%	+6.0%	+5.4%
USA (in \$)	107 720	64.9%	-0.9	47	+6.3%	31	+4.8%	+4.5%	+4.8%

(1) at comparable scope of currency and perimeter