

Hotel portfolio by operating structure and brand at December 31, 2006

BRAND	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	29	4 393	20	4 419	15	2 816	117	27 625	20	4 127	201	43 380
NOVOTEL	58	8 474	92	16 182	69	9 904	122	26 879	56	8 934	397	70 373
MERCURE	51	5 126	125	17 984	58	8 531	203	30 103	295	27 880	732	89 624
CORALIA CLUB	2	548	-	-	-	-	7	1 837	-	-	9	2 385
SUITEHOTEL	6	763	10	1 507	-	-	1	86	3	299	20	2 655
OTHER BRANDS	1	426	3	320	-	-	21	4 263	5	917	30	5 926
UPPER AND MIDSCALE	147	19 730	250	40 412	142	21 251	471	90 793	379	42 157	1 389	214 343
IBIS	126	14 869	175	23 180	140	16 518	61	9 852	243	18 127	745	82 546
ETAP HOTEL	87	7 159	76	6 490	17	1 796	6	703	161	12 241	347	28 389
FORMULE 1	230	17 053	113	8 771	4	1 265	8	753	22	1 425	377	29 267
ECONOMY	443	39 081	364	38 441	161	19 579	75	11 308	426	31 793	1 469	140 202
RED ROOF INN	87	10 706	143	16 268	-	-	-	-	105	9 365	335	36 339
MOTEL 6	209	22 962	470	52 948	1	72	1	59	203	14 202	884	90 243
STUDIO 6	8	891	28	3 757	-	-	-	-	8	737	44	5 385
ECONOMY US	304	34 559	641	72 973	1	72	1	59	316	24 304	1 263	131 967
TOTAL	894	93 370	1 255	151 826	304	40 902	547	102 160	1 121	98 254	4 121	486 512

Hotel portfolio by operating structure and region at December 31, 2006

	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	371	32 172	175	18 289	194	24 033	55	6 816	552	40 864	1 347	122 174
REST OF EUROPE	146	16 908	386	52 116	68	9 060	110	20 749	189	25 182	899	124 015
NORTH AMERICA	309	36 078	643	73 677	1	72	12	3 319	317	24 424	1 282	137 570
LATIN AMERICA/CARIBBEAN	21	2 774	4	869	35	6 731	88	12 702	15	1 532	163	24 608
ASIA PACIFIC	13	1 800	44	6 443	4	698	189	41 573	37	5 244	287	55 758
AFRICA/MIDDLE EAST	34	3 638	3	432	2	308	93	17 001	11	1 008	143	22 387
TOTAL	894	93 370	1 255	151 826	304	40 902	547	102 160	1 121	98 254	4 121	486 512

Hotel portfolio by region and brand at December 31, 2006

BRAND	FRANCE		REST OF EUROPE		NORTH AMERICA		LATIN AMERICA CARIBBEAN		AFRICA MIDDLE EAST		ASIA PACIFIC		TOTAL	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	34	5 608	53	10 843	11	3 527	19	3 256	33	7 108	51	13 038	201	43 380
NOVOTEL	124	16 199	154	28 470	8	2 076	17	2 777	20	3 903	74	16 948	397	70 373
MERCURE	266	25 193	268	36 450	-	-	74	9 745	38	5 309	86	12 927	732	89 624
CORALIA CLUB	1	444	-	-	-	-	1	385	7	1 556	-	-	9	2 385
SUITEHOTEL	14	1 724	6	931	-	-	-	-	-	-	-	-	20	2 655
OTHER BRANDS	4	318	2	133	-	-	-	-	3	624	21	4 851	30	5 926
UPPER AND MIDSACLE	443	49 486	483	76 827	19	5 603	111	16 163	101	18 500	232	47 764	1 389	214 343
IBIS	364	31 741	283	35 638	-	-	47	6 880	18	2 219	33	6 068	745	82 546
ETAP HOTEL	258	20 023	89	8 366	-	-	-	-	-	-	-	-	347	28 389
FORMULE 1	282	20 924	44	3 184	-	-	5	1 565	24	1 668	22	1 926	377	29 267
ECONOMY	904	72 688	416	47 188	-	-	52	8 445	42	3 887	55	7 994	1 469	140 202
RED ROOF INN	-	-	-	-	335	36 339	-	-	-	-	-	-	335	36 339
MOTEL 6	-	-	-	-	884	90 243	-	-	-	-	-	-	884	90 243
STUDIO 6	-	-	-	-	44	5 385	-	-	-	-	-	-	44	5 385
ECONOMY US	-	-	-	-	1 263	131 967	-	-	-	-	-	-	1 263	131 967
TOTAL	1 347	122 174	899	124 015	1 282	137 570	163	24 608	143	22 387	287	55 758	4 121	486 512