

Year-to-Date RevPAR by segment and country (June 2010, YTD)

| HOTELS : RevPAR by segment H1 | Occupancy Rate | | | Average room rate | | | RevPAR | | | |
|------------------------------------|----------------|-----------------------|----------------------|---------------------|--------------------|--------------|---------------------|--------------------|-----------------------------------|-------|
| | (in %) | Subsidiaries | | (chg in % reported) | (chg in % L/L (1)) | Subsidiaries | Subsidiaries | | Subsidiaries & managed (reported) | |
| | | (chg in pts reported) | (chg in pts L/L (1)) | | | | (chg in % reported) | (like-for-like(1)) | | |
| Upscale and Midscale Europe (in €) | 60,6% | +4,1 | +4,0 | 98 | -0,7% | -2,1% | 59 | 6,5% | 4,9% | 6,7% |
| Economy Europe (in €) | 66,0% | +1,9 | +2,0 | 58 | 0,2% | -1,3% | 38 | 3,1% | 1,7% | 3,1% |
| Economy US (in \$) | 59,9% | +1,1 | -0,4 | 41 | -5,0% | -5,6% | 25 | -3,2% | -4,2% | -3,2% |

(1) at comparable scope of consolidation and exchange rates.

| UPSCALE AND MIDSCALE HOTELS RevPAR by country S1 (in local currency) | Nb of rooms | Occupancy Rate | | | Average room rate | | | RevPAR | | | |
|--|-------------|----------------|-----------------------|----------------------|---------------------|--------------------|--------------|---------------------|--------------------|-----------------------------------|-------|
| | | (in %) | Subsidiaries | | (chg in % reported) | (chg in % L/L (1)) | Subsidiaries | Subsidiaries | | Subsidiaries & managed (reported) | |
| | | | (chg in pts reported) | (chg in pts L/L (1)) | | | | (chg in % reported) | (like-for-like(1)) | | |
| France | 28 868 | 62,2% | +3,9 | +3,9 | 115 | -0,3% | -1,2% | 71 | 6,3% | 5,5% | 6,5% |
| Germany | 19 666 | 62,2% | +4,6 | +4,8 | 88 | -3,5% | -2,9% | 55 | 4,1% | 5,0% | 4,2% |
| Netherlands | 3 475 | 62,9% | +4,0 | +2,9 | 98 | 0,8% | -2,9% | 62 | 7,6% | 2,0% | 10,6% |
| Belgium | 1 802 | 70,1% | +7,3 | +7,3 | 104 | -2,8% | -2,8% | 73 | 8,5% | 8,5% | 9,7% |
| Spain | 2 649 | 54,5% | +5,6 | +5,3 | 81 | -5,2% | -5,8% | 44 | 5,7% | 4,5% | 17,1% |
| Italy | 3 715 | 58,3% | +4,3 | +4,3 | 98 | -4,9% | -4,9% | 57 | 2,7% | 2,7% | -0,5% |
| UK (in £) | 5 641 | 75,2% | +2,8 | +3,4 | 91 | 7,9% | 8,5% | 68 | 12,1% | 13,6% | 10,9% |

(1) at comparable scope of consolidation and exchange rates.

| ECONOMY HOTELS RevPAR by country S1 (in local currency) | Nb of rooms | Occupancy Rate | | | Average room rate | | | RevPAR | | | |
|---|-------------|----------------|-----------------------|----------------------|---------------------|--------------------|--------------|---------------------|--------------------|-----------------------------------|-------|
| | | (in %) | Subsidiaries | | (chg in % reported) | (chg in % L/L (1)) | Subsidiaries | Subsidiaries | | Subsidiaries & managed (reported) | |
| | | | (chg in pts reported) | (chg in pts L/L (1)) | | | | (chg in % reported) | (like-for-like(1)) | | |
| France | 41 219 | 68,3% | +1,5 | +1,3 | 55 | 1,0% | 0,5% | 37 | 3,2% | 2,5% | 3,3% |
| Germany | 15 413 | 64,6% | +3,1 | +3,0 | 58 | -3,4% | -3,9% | 37 | 1,4% | 0,8% | 1,1% |
| Netherlands | 2 414 | 69,1% | +3,7 | +4,3 | 76 | -4,5% | -3,0% | 53 | 0,9% | 3,4% | 0,9% |
| Belgium | 2 576 | 70,4% | +3,9 | +4,8 | 71 | 1,3% | -1,1% | 50 | 7,2% | 6,2% | 7,2% |
| Spain | 4 886 | 53,1% | -2,5 | -2,6 | 54 | -1,4% | -2,8% | 28 | -5,7% | -7,4% | -5,7% |
| Italy | 1 552 | 62,2% | +7,4 | +7,4 | 67 | -6,4% | -6,4% | 42 | 6,3% | 6,3% | 6,3% |
| UK (in £) | 8 984 | 69,5% | +3,6 | +3,4 | 54 | 2,5% | 1,2% | 37 | 8,0% | 6,4% | 8,1% |
| USA (in \$) | 75 374 | 59,9% | +1,1 | -0,4 | 41 | -5,0% | -5,6% | 25 | -3,2% | -4,2% | -3,2% |

(1) at comparable scope of consolidation and exchange rates.