

Q4 - RevPAR by segment and by country

HOTELS : RevPAR by segment Q4	Occupancy Rate			Average room rate			RevPAR			
	(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & (reported)	
Upscale and Midscale Europe (in €)	58.3	-2.4	-2.5	96	-7.7%	-6.8%	56	-11.5%	-10.6%	-11.6%
Economy Europe (in €)	62.7	-4.5	-4.5	58	-0.5%	-0.1%	36	-7.1%	-6.7%	-7.8%
Economy US (in \$)	52.8	-5.7	-5.8	41	-5.5%	-6.1%	22	-14.7%	-15.5%	-14.7%

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS RevPAR by country Q4		Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
(in local currency)			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	29,274	58.0	-4.3	-4.6	114	-4.9%	-5.5%	66	-11.5%	-12.5%	-11.0%	
Germany	19,612	62.0	-1.9	-1.7	90	-4.6%	-4.8%	56	-7.4%	-7.3%	-7.3%	
Netherlands	4,012	60.3	-0.1	-0.1	89	-17.3%	-17.3%	54	-17.4%	-17.4%	-16.4%	
Belgium	1,801	70.2	-1.5	-1.5	102	-5.9%	-5.9%	72	-7.8%	-7.8%	-8.3%	
Spain	2,385	52.5	-1.8	-1.2	81	-12.2%	-11.2%	43	-15.0%	-13.3%	-10.0%	
Italy	3,459	56.1	-1.1	-1.1	99	-9.4%	-9.4%	56	-11.1%	-11.1%	-12.7%	
UK (in £)	5,568	75.2	+1.2	+2.0	87	-2.1%	-1.8%	66	-0.4%	+0.9%	-2.4%	

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country Q4		Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
(in local currency)			(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))	(in %)	Subsidiaries (chg in % reported)	(chg in % L/L (1))	Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)	
France	41,709	63.5	-4.5	-4.8	55	+3.3%	+2.9%	35	-3.5%	-4.4%	-3.7%	
Germany	15,189	63.6	-3.6	-3.5	59	+0.7%	-0.1%	38	-4.8%	-5.3%	-5.3%	
Netherlands	2,410	61.0	-5.9	-5.9	76	-6.5%	-6.5%	46	-14.7%	-14.7%	-14.7%	
Belgium	2,507	73.1	-2.8	-2.6	69	-1.8%	-2.8%	50	-5.5%	-6.1%	-5.5%	
Spain	4,679	50.3	-10.2	-10.6	53	-4.5%	-6.1%	27	-20.6%	-22.5%	-20.6%	
Italy	1,550	52.2	-4.9	-4.9	68	-2.8%	-2.8%	36	-11.1%	-11.1%	-11.1%	
UK (in £)	8,984	67.1	-1.6	-2.0	55	-0.8%	-1.2%	37	-3.1%	-4.1%	-3.0%	
USA (in \$)	76,808	52.8	-5.7	-5.8	41	-5.5%	-6.1%	22	-14.7%	-15.5%	-14.7%	

(1) at comparable scope of consolidation and exchange rates.