

Hotel portfolio by operating structure and brand at June 30, 2010

BRAND	Owned		Leased Fixed rents		Leased variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
SOFITEL	17	2 639	6	1 544	7	1 173	80	22 279	6	1 965	116 (*)	29 600
PULLMAN	9	2 309	8	2 228	7	1 544	19	5 904	4	1 032	47	13 017
NOVOTEL	62	11 149	59	11 495	117	19 423	100	22 757	54	6 935	392	71 759
MERCURE	56	6 982	93	14 841	84	12 510	211	30 534	267	22 725	711	87 592
ADAGIO	1	108	6	697	1	133	21	2 901	1	111	30	3 950
SUITEHOTEL	9	1 158	8	1 239	-	-	3	378	7	592	27	3 367
CORALIA CLUB	-	-	-	-	-	-	4	1 062	-	-	4	1 062
AUTRES MARQUES	16	2 858	2	154	-	-	14	2 339	5	461	37	5 812
UPPER AND MIDSACLE	170	27 203	182	32 198	216	34 783	452	88 154	344	33 821	1 364	216 159
ALL SEASONS	3	330	11	820	4	763	11	1 599	57	4 286	86	7 798
IBIS	135	18 377	136	17 399	220	29 557	94	16 935	294	22 514	879	104 782
ETAP HOTEL	60	5 394	58	6 014	77	7 050	8	1 014	209	15 235	412	34 707
FORMULE 1	101	7 327	24	1 867	168	15 389	10	1 176	48	3 060	351	28 819
ECONOMY	299	31 428	229	26 100	469	52 759	123	20 724	608	45 095	1 728	176 106
MOTEL 6	309	35 369	318	35 394	1	72	-	-	382	28 734	1 010	99 569
STUDIO 6	12	1 363	28	3 757	-	-	-	-	21	1 663	61	6 783
ECONOMY US	321	36 732	346	39 151	1	72			403	30 397	1 071	106 352
Total	790	95 363	757	97 449	686	87 614	575	108 878	1 355	109 313	4 163	498 617

(*) 116 hotels in the MEGA portfolio vs. 121 hotels through TARS reservation system

Hotel portfolio by operating structure and region at June 30, 2010

Country	Owned		Leased Fixed rents		Leased Variable rents		Managed		Franchised		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
FRANCE	192	19 025	58	6 675	398	43 540	54	6 592	722	53 523	1 424	129 355
REST OF EUROPE	185	25 847	298	43 281	224	31 704	84	12 416	125	13 344	916	126 592
NORTH AMERICA	325	37 917	346	39 151	1	72	12	3 664	403	30 397	1 087	111 201
LATIN AMERICA/CARIBBEAN	19	2 500	6	936	42	8 414	93	13 452	21	2 470	181	27 772
AFRICA MIDDLE EAST	32	3 542	2	412	9	1 478	90	17 260	11	1 184	144	23 876
ASIA PACIFIC	37	6 532	47	6 994	12	2 406	242	55 494	73	8 395	411	79 821
Total	790	95 363	757	97 449	686	87 614	575	108 878	1 355	109 313	4 163	498 617

Hotel portfolio by region and brand at June 30, 2010

	FRANCE		REST OF EUROPE		NORTH AMERICA		LATINA AMERICA CARIBBEAN		AFRICA MIDDLE EAST		ASIA PACIFIC		TOTAL	
BRAND	hotel	Rooms	hotel	Rooms	hotel	Rooms	hotel	Rooms	hotel	Rooms	hotel	Rooms	hotel	Rooms
SOFITEL	12	1 597	21	4 871	9	2 893	9	1 623	21	5 068	44	13 548	116 (*)	29 600
PULLMAN	13	3 384	12	2 824	-	-	1	188	4	874	17	5 747	47	13 017
NOVOTEL	123	16 257	140	26 640	7	1 956	18	2 980	22	4 359	82	19 567	392	71 759
MERCURE	251	23 509	238	32 398	-	-	77	9 982	33	5 188	112	16 515	711	87 592
ADAGIO	24	3 302	6	648	-	-	-	-	-	-	-	-	30	3 950
SUITEHOTEL	19	2 144	6	931	-	-	-	-	2	292	-	-	27	3 367
CORALIA CLUB	-	-	-	-	-	-	1	385	3	677	-	-	4	1 062
AUTRES MARQUES	3	152	18	2 991	-	-	-	-	1	112	15	2 557	37	5 812
UPPER AND MIDSCALE	445	50 345	441	71 303	16	4 849	106	15 158	86	16 570	270	57 934	1 364	216 159
ALL SEASONS	44	3 350	8	539	-	-	-	-	-	-	34	3 909	86	7 798
IBIS	380	33 549	318	40 504	-	-	64	9 489	34	5 610	83	15 630	879	104 782
ETAP HOTEL	294	22 677	118	12 030	-	-	-	-	-	-	-	-	412	34 707
FORMULE 1	261	19 434	31	2 216	-	-	11	3 125	24	1 696	24	2 348	351	28 819
ECONOMY	979	79 010	475	55 289			75	12 614	58	7 306	141	21 887	1 728	176 106
MOTEL 6	-	-	-	-	1 010	99 569	-	-	-	-	-	-	1 010	99 569
STUDIO 6	-	-	-	-	61	6 783	-	-	-	-	-	-	61	6 783
ECONOMY US					1 071	106 352							1 071	106 352
Total	1 424	129 355	916	126 592	1 087	111 201	181	27 772	144	23 876	411	79 821	4 163	498 617

(*) 116 hotels in the MEGA portfolio vs. 121 hotels through TARS reservation system